

Enterprise Risk Management

WHY YOU SHOULD ATTEND

Risk is everywhere around us. Increasingly the law requires risk to be managed – and, in some cases, failure to do so may result in **personal liability**, in other cases, in **compliance failure**. The organisations that survive and thrive are those that assess, manage – and even use – risk for business advantage.

This course provides **comprehensive coverage** of risk analysis and impact analysis methods, techniques and practices, presented in **easy to understand language**. It de-mystifies the risk management process and offers step-by-step solutions, as well as identifying **tools for risk control** and numerous sources of further help – many free. Packed with examples and case studies, it will be an **invaluable aid** to all those who have to conduct risk and impact analysis.

The course provides a guide to **best practice** and a lucid insight into the sophisticated and sometimes arcane risk management techniques and practices used in banking, insurance, manufacturing and other key risk management disciplines.

The course is developed from 25 years experience gained in high-risk enterprises and backed by over ten years of international consulting in blue chip companies and government bodies.

This 2 day interactive workshop will combine theory and practice to provide delegates with professional training in the principles and practices of Enterprise Risk Management. On completion, delegates will have all the necessary skills to understand legal obligations in respect of risk management and to undertake risk assessment and impact analysis in your organisation.

Who Should Attend:

Risk Managers, Insurance Managers, Health & Safety Professionals, Fire Officers, Premises Managers, Facility Managers, IT Managers, Project Managers, Property Managers, Estate Managers, Compliance Managers and all professionals with risk responsibilities.

Seminar Content

Introduction To Enterprise Risk Management

Scope and nature of corporate governance
Perceptions of risk and risk management
What defines a risk management strategy
Risk definitions and standards

Evaluating The Existing Control Environment

Integrity and ethical values
Commitment to competence
Board of directors and audit committee
Management operating style

Understanding and Risk

Threats, hazards and risks
Appetite for risk
Ways of dealing with risk
Acceptance
Avoidance
Transfer
Reduction

Identifying The Correct ERM Strategy For Your Organisation

Published risk management standards
Customised risk model for your organisation
Defining the critical risk assurance components

Applying The Key COSO Components To Create A 'Risk Aware' Culture

Risk assessment
Control activities
Monitoring and review
Certification of performance

Business Impact Analysis - understanding the consequences if risk happens

Methods of conducting Business Impact Assessment
Reducing risk probability and impact
Cost/benefit assessment for risk reduction
Creating a Risk/Impact matrix
Tools and Techniques for Risk Assessment and Management

Types of Risk - and managing them

Business Risk
Project Risk
Technical Risk management
Software Risks
Contractor Risk management

Barriers And Enablers To Implementation Of The Enterprise Risk Management

Initiative

Creating a Risk Framework

Learning from Experience

Dynamic and developing approach

Limitations of Enterprise Risk Management

Enterprise Risk Management approach that is supportive, as well as supported

Note: Timing will vary depending on the course starting time. Content and order may vary according to the interests of the delegates.

Your Seminar Leader

Andrew Hiles, BA, FBCI, MBCS, MIMIS, is a Director of Kingswell - an international consultancy specialising in managing business risk and delivering service. Clients of The Kingswell have included Allied Breweries, BBC, Clydesdale Bank, National Grid, Prudential Assurance, Hewlett-Packard and AT&T.

Andrew was founder and, for some 15 years, Chairman of the first international user group for business continuity and disaster recovery professionals. Andrew was also the founding director of the Business Continuity Institute, the Business Continuity world's international professional association and a founder of the World Food Safety Organisation.

Before founding Kingswell, Andrew had wide-ranging experience in business consultancy and in information technology management - including security, contingency planning, management and computing experience in the Royal Air Force; business consultancy, organisation and methods and information services in London Transport; business consultancy and projects management with The Post Office; and over 10 years of consultancy assignments for leading UK and European companies. He was Computer Services manager at AEA Technology's Harwell Laboratory.

He has delivered over 250 seminars, presented at Henley, Cranfield and GEC Management Colleges and on television. Andrew has published numerous articles and is the author *Business Continuity Management: Best Practice*, and *Risk Analysis & Business Impact Assessment – Best Practice*. Published by Rothstein Associates Inc. 2001

Hear what delegates have to say about Andrew's seminars:

“ It was very informative and has given me the tools which I can use in my organisation.”

Khalid Muhammad Al Kindy, Project Manager

Ministry of Defence, Oman

Business Continuity Planning, Sept 2001

“Excellent.”

Seif Said AlBusaidy, Senior Manager

Central Bank of Oman

Business Continuity Planning, Sept 2001